

RESEARCH ASSOCIATE

Centre for Competition Policy

RA2339

CANDIDATE BROCHURE



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WHAT MAKES UEA SO SPECIAL?

The University of East Anglia is a publicly funded major UK research and teaching university. It was built to embody a radical new vision for higher education, where interdisciplinarity is crucial and excellence in both research and teaching is valued. UEA consistently ranks within the top quarter of universities in the UK for the quality of research and teaching.

As a major regional employer and cultural centre, we take our regional civic responsibilities very seriously and have kept our sights on the people and place we call home. In fact, we launched our University Civic Charter in October 2023; created from in-depth community engagement, renewing our commitment to the region as part of our 60th anniversary.

There are many things which make UEA special, not least of which is the community of staff and students that work and study here. UEA includes three Nobel prize winners, including Sir Paul Nurse and Sir Michael Houghton, and many fellows of the Royal Society and British Academy amongst our alumni and current staff.

Our campus is home to Sir Denys Lasdun's iconic brutalist architecture set in hundreds of acres of beautiful country park that includes a large broad (lake). In the spirit of Lasdun's ambition to inspire an anatomy of ideas, today, UEA is tackling some of the key challenges of the changing world. UEA's research combines disciplines

and breaks new boundaries across its priority research themes of climate, creative and health.

UEA is the place where global warming was first documented. Since the 1970s, UEA's Climatic Research Unit, and more recently Tyndall Centre for Climate Change (Headquarters hosted at UEA), have played a pivotal role in developing temperature records and climate models, contributing to the understanding of climate change, and informing global policy. Many UEA scientists have played significant roles in the Intergovernmental Panel for Climate Change (IPCC), which was jointly awarded the 2007 Nobel Peace Prize for its efforts to increase public knowledge of anthropogenic climate change. Environmental Science and Global Studies at UEA continue to be a major powerhouse for research and teaching.

UEA is widely regarded as a pioneer in creative writing, having established the UK's first Creative Writing Masters programme in 1970. This renowned programme has since attracted and produced numerous successful writers, including Booker Prize winners such as lan McEwan and Anne Enright, and Nobel Prize Winner Kazuo Ishiguro. In recent years, UEA academics have played a pivotal role in the discovery and presentation of the Gloucester Royal shipwreck (Norfolk's Mary Rose). Our iconic Sainsbury Centre for Visual Arts is a major museum and arts research facility.



Health research at UEA not only embraces the Faculty of Medicine and Health but draws in research from both social and natural sciences. Research under this theme has made major contributions in the fields of healthy ageing, epidemiology and involving citizens (via our innovative Citizens' Academy) in improving health care outcomes. This theme benefits from close association with the other major research institutes on the Norwich Research Park; notably the Norfolk and Norwich University Hospital and the Quadram Institute. The Norwich Cancer Research Network, and Norfolk Institute for Healthy Ageing, are examples of key mechanisms for delivery of real impact from health research at UEA.

UEA has been a major success over the last 60 years and looks forward with confidence to the next 60 years.

For an informal discussion about the post please contact Professor Raphael Markellos, Professor of Finance via r.markellos@uea.ac.uk

UEA is part of the Norwich Research Park

Norwich Research Park (NRP) membership locates UEA in one of the largest concentrations of research institutes in the whole of Europe – four independent internationally-renowned research institutes: John Innes Centre, Quadram Institute, Earlham Institute and The Sainsbury Laboratory; with the University of East Anglia and Norfolk and Norwich University Hospitals NHS Foundation Trust, supported and funded by The John Innes Foundation, The Gatsby Foundation, and UKRI Biotechnology and Biological Sciences Research Council.

The NRP provides an ideal environment for collaborative use of infrastructure and facilities, with a single portal for academics and businesses to access the specialist facilities across the Park.

The Enterprise Centre is a regional business, knowledge and innovation hub, with workspace provision and supports over 80 businesses working alongside UEA staff and students in a dynamic and vibrant entrepreneurial community. On the wider NRP, there are dedicated laboratory and office spaces in the Innovation Centre and Centrum hosting over 600 staff within a total of 115 businesses and spinouts.



THE ROLE

KEY RESPONSIBILITIES

The main duties of the Research Associate will support the research, engagement and dissemination activities required for the development of regulation, policy and tools for trustworthy Al in the financial services industry:

- Conducting comprehensive reviews of existing academic research, articles, regulations, industry reports and other sources.
- Collection of data through surveys, experiments, or existing databases and then using statistical analysis to analyse the data, write up reports and draw conclusions.
- Scenario Analysis, Identification and Categorization of Risks from the implementation of AI in the Financial Services industry.
- Designing and setting up simulations to study the impact of AI in financial markets and services.
- Modelling of risks and development of a policy recommendation toolkit for AI in the financial services industry.
- Analysis of current and proposed regulations, identifying gaps, and suggesting improvements.
- Communicating (e.g. through interviews or focus groups) with industry experts, regulators, and other stakeholders to gather insights and feedback
- Preparing detailed reports, policy briefs, and presentations summarizing findings and recommendations. Helping draft, edit, and format research papers.
- Providing administrative support and assisting with project planning, scheduling, and coordination to ensure timely completion of tasks.

- Keeping track of regulatory changes and ensuring the project aligns with relevant laws and guidelines.
- Any other duties as delegated by the Centre Director, Research Fellow or Centre Manager, commensurate with the grade of the post.

THE PERSON

EDUCATION, EXPERIENCE AND ACHIEVEMENTS

- Post graduate level qualification or degree in a social science or science discipline or equivalent qualification or experience (E)
- Recent experience of using Microsoft
 Office suite of applications or equivalent
 (E)
- Master's degree in a relevant field such as Economics, Finance, Business and Management, Law, Politics, Al, Data Science (D)
- Previous experience in conducting research projects, preferably within an academic or regulatory context (D)
- Proven track record of published research, reports, or significant contributions to relevant projects (D)

SKILLS AND KNOWLEDGE

- Excellent written and verbal communication skills for drafting reports, policy briefs, academic papers, and presenting findings (E)
- Good time management and organisational skills (E)
- Good interpersonal skills (E)
- Ability to identify relevant literature/ documents and to summarise them (E)
- Ability to analyse and interpret data (E)
- Well-developed quantitative analytical skills in an area relevant to CCP, including experience with STATA, R, Python, MATLAB or other statistical software (E)
- Understanding of AI technologies and regulatory frameworks, particularly within the financial services sector (D)
- Strong analytical and data interpretation skills with proficiency in tools like Python, R, MATLAB, or other statistical and econometrics software (D)
- Skills in modelling and analysis using mathematical models, simulation and agent-based modelling (D)

PERSONAL ATTRIBUTES

- High attention to detail and strong organisational skills (E)
- Ability to work collaboratively in an interdisciplinary team environment (E)
- Ability to work in a results driven manner in a high paced environment (E)
- Proactive and self-motivated with a keen interest in the intersection of technology, ethics and policy (E)
- Ability to use initiative, and apply creativity, to solve problems that are encountered in the research context and in impact work
 (E)
- Willingness to undertake training to support and enhance their performance of the role (E)

Essential Requirements (E) are those, without which, a candidate would not be able to do the job.

Desirable Requirements (D) are those which would be useful for the post holder to possess and will be considered when more than one applicant meets the essential requirements.

FURTHER INFORMATION

The post is available immediately on a part-time (0.5 FTE) basis for a fixed term period until 30 June 2027.

Salary will be £31,236 to £37,694 per annum pro rata on Grade 6 on the single salary spine.

Place of Work - The University is strongly committed to providing an excellent student experience and research environment, and it is expected that all staff will be available on campus to carry out their duties during their working week in support of these goals. We have a hybrid-working policy which supports a mix of at home and on campus 'hybrid' working for many roles. For the majority of hybrid roles, the expectation is a minimum of 60% of working time will be spent physically present in the workplace.

The flexibility of the hybrid-working policy allows the possibility of some remote working, but it is the expectation that all appointments will be UK based, with any overseas working agreed in advance by exception only.

If successful you will be asked to show evidence of right to work in the UK prior to any formal offer being made. Non-British and non-Irish nationals entering the UK to undertake employment or who are currently in the UK will have to meet eligibility criteria under the points-based immigration system. The University may be able to provide sponsorship under the Skilled Worker route if relevant criteria are met. Please note, due to the complexities of the immigration system, Skilled Worker visa sponsorship is not guaranteed for every role. If you would like further information about whether this role is eligible for visa sponsorship, please contact staff.visacompliance@uea.ac.uk

The post is superannuable under the Universities Superannuation Scheme and there is an annual holiday entitlement of 30 days plus statutory (8 days) and customary (6 days) holidays. The University is committed to creating an environment where the health, welfare and safety of all students and staff is of paramount importance. The University's Safeguarding Policy addresses

both child protection and safeguarding children, young people and vulnerable adults within the work of the University. Appointment will be subject to satisfactory pre-employment checks, which may include an Occupational Health assessment.

Information on the benefits of working at UEA can be found at https://www.uea.ac.uk/about/working-at-uea.

If you require the information contained within this candidate brochure in a different format please email staff.recruitment@uea.ac.uk

HOW TO APPLY

To apply for this vacancy, please follow the online instructions at: https://vacancies.uea.ac.uk

The closing date for this role is 11:59pm on 1 September 2025.

Please note that the application form contains an Equal Opportunities section which must be completed. The Equal Opportunities information will not be made available to the selection panel and will not form any part of either the short-listing or decision making process.

It is anticipated that interviews will take place via Microsoft Teams or in person on **16 September 2025** and we will inform you of the outcome of your application prior to this date.

Candidates should note that travel and incidental expenses incurred in attending an in-person interview will not be reimbursed.

ABOUT THE PROJECT

The European Commission has just granted a large research project on "Using Artificial Intelligence to Support Regulators and Policy Makers" (AI4POL). The project is coordinated at Tilburg University (led by TILEC). Other consortium members comprise TU Munich, the University of East Anglia, Visionary Analytics (Lithuania), Centerdata (NL), and University Sapienza in Rome. Here is the plan, which will start in early 2025:

Al-innovation in Europe lags behind the US and China. To catch up and ensure pro-European outcomes, Al-regulation constitutes the EU's main channel to shape the future of Al-development globally.

This project will support European regulators and policy makers with knowledge and tools to adequately address challenges and opportunities of trustworthy and ethical AI and to develop and enforce effective regulation of AI based on human rights, European values, and citizens' needs.

Al4POL will explore how regulators can use data science and Al-driven tools to improve monitoring and enforcement of regulations such as the Data Act, the Digital Markets Act, the Al Act and in consumer law. To this end, we will focus on a key innovation area, financial services, and how to increase Al-enhanced understanding and citizen feedback for the informed regulation of digital services by developing a large language model for legal jargon translation and a browser-plugin for user feedback about their understanding of laws.

We will also analyse how to create and regulate trustworthy AI for financial services, for example with robo-advisors or credit scoring. Taking a long-term, geopolitical perspective, we will develop an early-warning system regarding high-risk AI in autocratic states, including the development of an AI Threat Index and dashboard and piloted with the cases of China and Russia.

Al4POL pursues these objectives with a multidisciplinary, diverse research team, combining substantive expertise in Al/data science, ethics, law, economics, and political science with project management resilience, quality assurance and timeline monitoring, and risk-based intervention plans. The consortium has extensive experience in advising policy makers and has reliable contacts to various stakeholders, evidenced by Al4POL's Advisory Board comprising EU- and national regulators and policy makers, consumer protection agencies, civil society organizations, and Al-firms.



ABOUT THE CENTRE

The Centre for Competition Policy is UK's leading inter-disciplinary centre focused on competition, regulation and consumer policy. The CCP group conducts independent policy-relevant research, organises bespoke professional development and provides specialist events such as conferences, workshops and seminars. We bring together experts, government officials and practitioners from the fields of business, economics, law and political science to create and communicate high-quality research. CCP was established in 2004 as a 10-year Centre of Research Excellence funded by a major UK research council. Since 2014, the centre has been self-funding from a wide range of research, consultancy, training and related activities. We have developed a strong reputation for delivering training, advice and evidence in a practitioner-friendly manner. Many of our members have substantial in-agency competition experience and substantial competition authority consulting experience. The CCP has close links with, but is independent of, a wide range of regulatory authorities, government bodies and private sector practitioners, including the European Commission, the OECD and within the UK, the Competition and Markets Authority (CMA), the Financial Conduct Authority (FCA), Ofcom (the telecom and media regulator), Ofgem (the energy regulator), Ofwat (the water regulator), the Financial Reporting Council (FRC) and the Payment Systems Regulator (PSR).

Reflecting the centre's practical focus it receives gold sponsorship from the international law firm Clifford Chance, subject to maintaining full independence. While based in the UK, the CCP has extensive international links and in the past five years has undertaken projects for the European Commission (DG Competition and DG Justice), the OECD, APEC, the Centre on Regulation in Europe (CERRE), the Danish Competition Authority, the European Consumer Organisation (BEUC), the Philippines Competition Commission (PCC) and the University of Johannesburg.

CCP currently has 31 associated faculty members (from Economics, Law, Business and Political Science) who, in addition to their research, teach on undergraduate and postgraduate programmes within the University; 15 research student members; and is supported by two administrators. Its faculty and students come from around the world, giving the Centre strong international ties. CCP hosts an annual conference which draws an international audience of more than 150 delegates (the last conference had 600 registrations, more than half from outside the UK), as well as other ad hoc conferences and workshops, in particular for UK government departments and regulatory bodies who are members of our Subscription Membership Scheme. CCP also produces an annual Research Bulletin and digest, a blog (competitionpolicy.wordpress.com) and social media outlets on X, YouTube and LinkedIn to effectively communicate our current research to a wide audience. More information about the Centre can be found at http://competitionpolicy.ac.uk/.



ABOUT THE FACULTY

The Faculty of Social Sciences is a vibrant and stimulating environment, which is home to seven Schools of study at the forefront of teaching and research in a range of social science and professional subjects:

- School of Economics (ECO)
- School of Education and Lifelong Learning (EDU)
- School of Global Development (DEV)
- UEA Law School (LAW)
- Norwich Business School (NBS)
- School of Social Work and Sociology (SWK & SOL)
- School of Psychology (PSY)

As a Faculty we:

- Provide high-quality learning and teaching, and postgraduate training, aimed at developing critical reasoning skills and employability
- Generate research and scholarship across disciplines that not only contribute to the development
 of disciplines themselves, but also produces socially useful new knowledge
- Put enterprise and engagement, locally and globally, at the heart of our mission





OUR VALUES

Shaped by staff, our UEA values represent a core set of standards for how we behave as an employer, drive excellence in teaching, learning and research, and collaborate as an anchor institution in our local community.

From tackling global challenges, striving for student and staff success, and creating a vibrant inclusive environment, our values are what unite us.

- **+** AMBITION
- **+** COLLABORATION
- **+** EMPOWERMENT
- + RESPECT

OUR VALUES (CONTINUED)



AMBITION

We are ambitious for our future success.

We are forward-thinking and brave in our approach and decisions. We make space for innovation and creativity, seizing opportunities that are responsible and sustainable. We are ambitious for the advancement of education and research.



COLLABORATION

We are collaborative in our approach.

We work together with shared purpose. We build connections, share ideas and develop new networks. We champion our regional, national and global relationships and demonstrate that together we can achieve greater goals and positively influence the world around us.



EMPOWERMENT

We empower ourselves and each other.

We develop ourselves and others, trusting people to make decisions based on their expertise and knowledge.

We continually improve systems and processes to support us in working in an agile and efficient way.



RESPECT

We respect each other.

We treat everyone with respect and dignity. We value diversity and foster a community where people can express different thoughts and views. We are open to challenge, so we can learn and improve. We encourage a positive, inclusive environment where everyone has opportunities to fulfil their potential.

RESEARCH AT UEA

REF21 results showed that 91% of our research is world leading or internationally excellent (The University of East Anglia: Results and submissions: REF 2021); and the Knowledge Exchange Framework (KEF) results show UEA as above average across most indicators in our Cluster-X grouping (Knowledge exchange framework: Dashboard (kef.ac.uk)).

UEA research is highly cited, the 6th most cited in the UK and 41st globally (THE Research Citations rankings 2022). Ten researchers associated with the Norwich Research park and seven researchers from UEA have been named in the annual <u>Clarivate Web of Science Group Highly Cited Researchers list for 2022</u>.

UEA is listed in the World Top 100 for research citations (Times Higher Education World University Rankings 2023) and World Top 50 (Times Higher Education Impact Rankings 2022).

REF21 Highlights - Top 20s

- 1st overall, 6th for outputs and 1st for impact for (Anthropology and) Development Studies (8th for research power)
- 1st overall, 2nd for outputs and 1st for impact for Agriculture, Food and Veterinary Sciences
- 3rd overall, 7th for outputs and 8th for impact for History

- 4th overall, 14th for outputs and 5th for impact
 for Earth Systems and Environmental Sciences
 (9th for research power)
- 4th overall, 9th for outputs and 1st for impact for Social Work and Social Policy
- 5th overall, 8th for outputs and 7th for impact for Area Studies

UEA is home to several world-renowned Research Centres and Networks

- Climatic Research Unit (CRU) <u>Climatic</u>
 <u>Research Unit Groups and Centres (uea.ac.uk)</u>
- Tyndall Centre <u>Homepage -Tyndall Centre for</u> <u>Climate Change Research</u>
- Norwich Institute for Healthy Ageing (NIHA) https://healthyageingnorwich.com/
- Centre for Japanese Studies & Sainsbury Institute for the Study of Japanese Art and Cultures https://www.sainsbury-institute.org/
- Biomedical Research Centre https://www.uea.ac.uk/groups-and-centres/biomedical-research-centre
- Centre for Competition Policy https://www.uea.ac.uk/groups-and-centres/centre-for-competition-policy

- Norwich Institute for Sustainable Development (NISD) <u>Home - The Norwich Institute for</u> <u>Sustainable Development (nisd.ac.uk)</u>
- Centre for Research on Children and Families (CCRF) https://www.uea.ac.uk/groups-and-centres/centre-for-research-on-children-and-families
- Water Security Research Centre (WSRC) <u>Water</u> <u>Security Research Centre - Groups and Centres</u> (uea.ac.uk)
- Productivity East https://www.uea.ac.uk/groups-and-centres/productivity-east

UEA houses the British Archive for Contemporary Writing (with material from renowned authors such as Doris Lessing and Lee Child), the nationally accredited East Anglian Film Archive, Sainsbury Centre for Visual Arts, Sainsbury Institute for the Study of Japanese Arts and Culture, and Sainsbury Research Unit for the Arts of Africa, Oceania and the Americas.

OTHER ACCOLADES

- Queen's Anniversary Prizes for Higher and Further Education have been awarded to UEA for international development studies (2009), creative writing (2011) and environmental sciences (2017). Notable alumni include Sir Paul Nurse (1973, Nobel Prize for Medicine 2001), Kazuo Ishiguro (1980, Nobel Prize for Literature 2017), Michael Houghton (1972, Nobel Prize for Medicine 2020) and Sarah Gilbert (1983) who led the Oxford University team to develop a COVID-19 vaccine, approved in 2020.
- Our Doctoral College, established in 2018, hosts six Doctoral Training Partnerships and integrates Faculty and School provision for 1600 Postgraduate Research Students (including those from across the Norwich Research Park), enabling collaboration and innovation.
- We recognise our global impact and were one of the first universities to declare
 a climate and biodiversity emergency in June 2019. Our sustainable campus,
 including over 50 acres of environmentally valuable parkland, is constantly evolving
 with ambitions to be 100% net zero by 2045 or sooner.
- UEA is a University of Sanctuary, an accreditation given to universities that show an
 ongoing commitment to creating a welcoming culture of inclusivity and awareness.
- UEA was awarded the Silver Athena SWAN Award in 2019, and all our Schools hold awards at Bronze or Silver.

A vibrant place to study, learn and work, UEA is a very special place.



A SUSTAINABLE UNIVERSITY

At UEA, we are now working to create a university that will be even better in the future, and we are working to achieve net zero carbon by 2045 (or earlier). Our Sustainable Ways vision is one of a resilient university – where consumption is efficient and self-generated energy supports low carbon goals, supported by a vibrant community of world-leading researchers and inspired graduates.

At a basic level, our sustainable development means that we try to balance the 'three pillars' of environmental, economic and social elements.

We challenge our environmental impact through on-site energy generation and a district heating and cooling network, reducing our reliance on grid electricity and therefore fossil fuels. We promote and use recycled and 'eco' products such as biological cleaning materials. We champion local suppliers and ethical causes, including Fairtrade and vegan products. We seek to ensure value for money in a holistic, whole-life costing sense in our new buildings and procurement contracts.

OUR INITIATIVES

Central campaigns, such as holiday shut-downs or awareness day events, support a whole-University approach to energy saving and other initiatives.

Follow us on Twitter @SustainableUEA



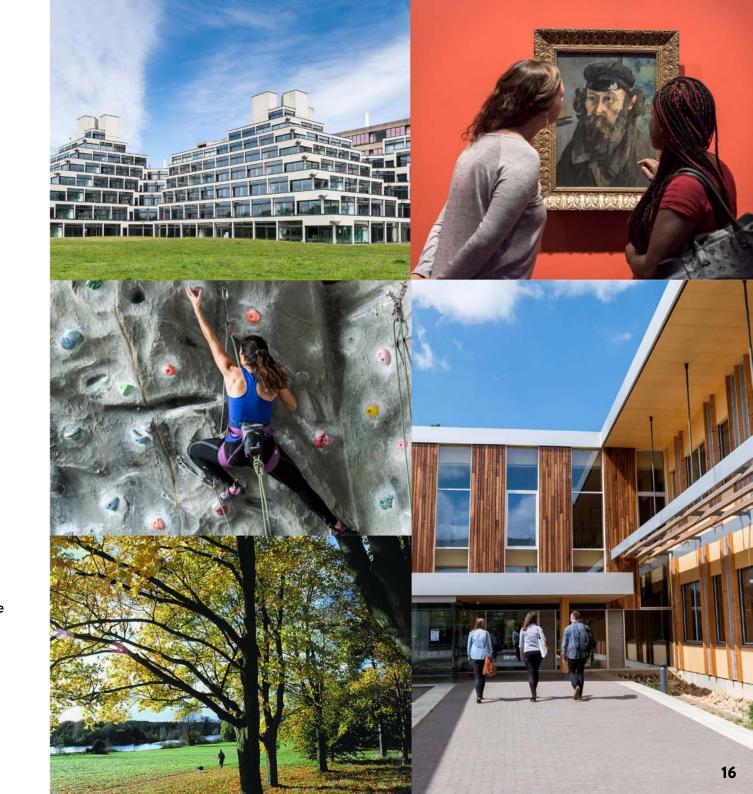
OUR CAMPUS

UEA is based on a campus that provides top quality academic, social and cultural facilities to over 17,000 students.

Although located in 320 acres of rolling parkland, virtually no part of the campus is more than a few minutes' walk from anywhere else, so everything is close at hand – the library, nursery, health centre, supermarket (incorporating a post office), banking facilities and restaurants. Amongst the striking buildings is the UEA's Sainsbury Centre for Visual Arts, which contains the Robert and Lisa Sainsbury Collection – one of the greatest art collections formed in Europe during the 20th Century.

The University has invested in new learning and teaching and research spaces, including a celebrated new Enterprise Centre that underpins its commitment to promoting student enterprise and entrepreneurship.

Sport and Recreation plays a major part in the life of the University of East Anglia, centred around the major Sportspark facility which is one of the most successful community sport facilities in the UK. This accessible and affordable facility provides a diverse range of activities, and incorporates a 50m Olympic size swimming pool, indoor climbing wall, coaching resource centre and sports injury clinic.



NORWICH

A CITY OF STORIES

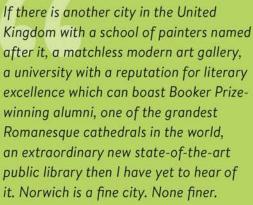
The city's motto is 'A fine city' and its strong cultural heritage has seen Norwich maintain the best of its historical character whilst developing to become one of the most vibrant and attractive cities in Europe. Norwich offers miles of riverside walks and cycle ways, and a unique collection of 1930's parks. The city is surrounded by beautiful countryside and within easy reach of the stunning Norfolk coast.

Norwich is a UNESCO World city of Literature, the first in the UK, as well as being one of the newly named Tech Cities recognising the growth of digital businesses in the region. The most prominent high-rise building, apart from the castle, is the magnificent 11th century cathedral, which still dominates the skyline. The city's medieval centre of cobbled streets remains largely intact, but there is still space for modern buildings such as the city's centrepiece, the Forum, which is a striking piece of contemporary architecture. The glass front overlooks the colourful open-air market (one of the largest in the country) and reflects the city in all its diversity.

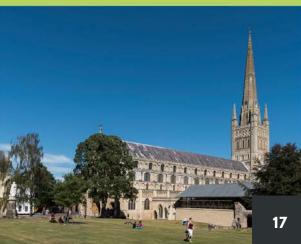
The city is consistently rated as one of the top ten shopping venues in the UK. Norfolk and Suffolk attract thousands of visitors each summer. The famous Norfolk Broads are among the most important wetlands in Europe and a haven for rare plants, wildlife and insects. The Broads attract holidaymakers who come to navigate the intricate natural network of waterways formed by the Rivers Bure, Yare and Waveney and their tributaries.

For further information about UEA's excellent facilities, staff benefits, picturesque campus and the UEA working environment, please visit the 'Careers at UEA' microsite https://www.uea.ac.uk/about/working-at-uea. Additional information about living and working in the city of Norwich can be found at https://www.workinnorwich.co.uk/





STEPHEN FRY



LOCATION

Some cities you've heard of, others you have to discover. Norwich is one of the most beautiful, modern historic cities in Britain. It's a city that celebrates the independent, stimulates creativity, promotes change and encourages diversity.

UEA is a campus university located 3 miles from the centre of Norwich. Situated in the heart of Norfolk, which means it's an ideal location to explore Norwich and beyond.

BY RAIL

LONDON • 2 HOURS

CAMBRIDGE • 1 HR 15 MINS

BIRMINGHAM • 4 HOURS

Many European cities (including Paris and Amsterdam) easily accessible by train

BY ROAD

KINGS LYNN • 1 HOUR CROMER • 45 MINUTES SOUTHWOLD • 1 HOUR

BY AIR

NORWICH AIRPORT • 20 MINUTES

STANSTED AIRPORT • 2 HOURS

London is a major airline hub and all main international destinations are easily accessible



An internationally renowned university, UEA is ranked in the UK Top 25 (Complete University Guide 2025), UK Top 30 (The Mail 2025) and the World Top 100 (Times Higher Education Impact Rankings 2024), where it ranks in the UK Top 20 for research quality (Times Higher Education Rankings for the Research Excellence Framework 2021) and World Top 20 for Health and Wellbeing (QS World University Rankings for Sustainability 2024), reflecting the international excellence of its research environment. The University holds UK Teaching Excellence Framework Silver status.

Equality, Diversity, Inclusion and Wellbeing

The University is committed to diversifying its workforce and to the wellbeing of all our staff. For example, we already hold an Athena Swan Silver Institutional Award in recognition of our advancement towards gender equality. Further details on our broader Equality, Diversity, Inclusion and Wellbeing work can be found on our website.

